

CHAPTER 3

Goals and Objectives

In order to provide direction on the many issues affecting the County and to efficiently allocate resources, it is necessary to establish general goals and objectives for the Comprehensive Plan. This chapter prioritizes planning concerns in Cumberland County, which include its environmental, social, and economic needs. The Comprehensive Plan, and its goals and objectives, serve as a long-range policy guide to evaluate development proposals and governmental decisions.

Introduction

As development occurs throughout Cumberland County, the environmental, social, and economic character of the County will be impacted. The Cumberland County Planning Commission (CCPC) is tasked with the responsibility to provide assistance, coordination, and advice to all municipal governments with regard to all planning issues. By virtue of this assistance and advice, the municipal governments are better able, in coordination with their own municipal plans and regulations, to make the necessary long-term decisions regarding development and land use within their own boundaries. This coordination also provides the mechanism by which the goals and objectives of the County Comprehensive Plan are enhanced and thereby result in a positive impact on the environmental, social, and economic functions throughout the County.

To clarify its role, the Cumberland County Planning Commission developed a Mission Statement in 2001:

The mission of the Cumberland County Planning Commission is to investigate, coordinate, and administer all matters that have a direct and/or indirect impact upon Cumberland County so as to maintain the highest quality of life for its inhabitants, maintain a balance between urban centers and rural areas, and meet the needs of the County's present population without compromising the needs of future generations.

The Commission's functions shall include:

- Providing advice to the Commissioners of Cumberland County on all matters relevant to the mission of the Cumberland County Planning Commission;
- Developing a County Comprehensive Plan with ongoing updates;
- Interfacing with county agencies and adjacent county planning agencies to enhance regional planning and cooperation;
- Providing advice, review and recommendations to local officials concerning all matters relevant to local and regional planning;
- Fostering cooperative efforts of its citizens and communities so as to promote the overall betterment of the County.

The Commission's goals shall include:

- The protection and preservation of our natural and cultural heritage to include open space, greenways and farmland preservation;

- The revitalization of our urban communities;
- The development of our communities so as to afford a high quality of living standard;
- The maintenance of a sustainable economy;
- The mobilization and investment in the talents of our human resources;
- The promotion of strong planning leadership, awareness, responsibility, and involvement in county and community planning issues;
- The coordination of planning priorities for transportation, economic development, tourism, and other planning organizations with the County.

The goals and objectives of this chapter were developed to reflect the intent of the Mission Statement and the purpose of the Comprehensive Plan. The primary functions of the County Plan are to:

25836188. Establish policies to assist and advise county/municipal agencies and departments in meeting the various needs of the County's citizens. This includes providing general data on various government functions.

25836189. Provide an instrument for local governments to pattern their comprehensive plans and policies after.

The second function, listed above, allows for a coordinated countywide planning effort, while still maintaining local government autonomy. To achieve these goals and objectives on a countywide basis, a commitment must be made to balance what's best for the municipality with what is best for the region. This is based on the concept that better planning occurs where there is mutual respect and understanding among decision makers.

Public Participation

Public input was provided through a series of public forums, meetings, and surveys. The CCPC held public meetings in each of the three regions of the County. At the beginning of the planning process, public input was received through a public forum sponsored by the County Board of Commissioners, County Planning Commission, and the Tri-County Regional Planning Commission. Public response from the forum identified and prioritized planning issues in Cumberland County and established the foundation for updating this Plan.

Information obtained from the public forum was used to develop a planning survey, which was distributed to municipal officials and various organizations. This included elected officials, municipal staff, local and county planning commissions, school districts, chambers of commerce, and non-profit organizations. Municipal officials were updated and provided an opportunity to comment on the progress of the Comprehensive Plan on a quarterly basis through the County's outreach program. After completing a draft of the Comprehensive Plan, the County Planning Commission held public meetings in each of the three regions of the County. Exit surveys were provided to attendees for additional public comment. The draft Comprehensive Plan was also available for public review and comment at all municipal offices, libraries, and chambers of commerce, and through a link on the Cumberland County website.

Methodology

The goals and objectives, established in this chapter, are based on survey results received from municipal officials, school districts, chambers of commerce, non-profit organizations, county agencies, and the county planning commission in Cumberland County. Survey questions were developed from various sources. These included the 1990 Cumberland County Comprehensive Plan, the Growth Management Plan forums conducted 1999, planning issues discussed at County Outreach Meetings, and concepts incorporated in neighboring county comprehensive plans.

The survey questions covered seven general categories.

1. General Planning Issues and Trends
2. Future Land Use
3. Natural Resources
4. Housing
5. Economic Development
6. Transportation Planning
7. Community Facilities and Services

In the first category (General Planning Issues and Trends), the County's general strengths and weaknesses were prioritized through the survey responses. The remaining categories are more specific planning topics. For these, a general goal was provided for each category. Objectives to meet the goal were listed below each category and prioritized by the survey respondents. Space was also provided for additional comments. Goals and objectives are defined as follows:

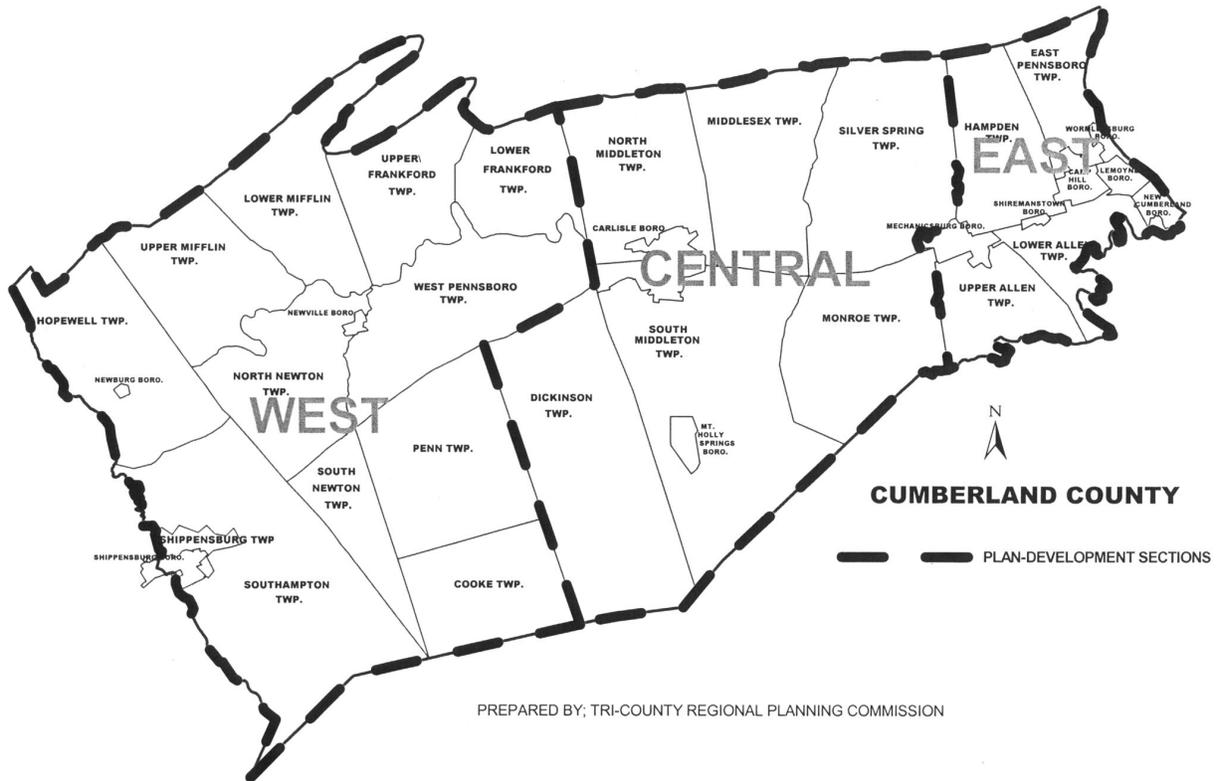
Goals: intended to set direction, not actions. They set an ideal toward which objectives are directed.

Objectives: action-oriented statements comprised of policies and/or standards. They establish specific steps meant to achieve related goals.

Each municipality or agency received one survey and was encouraged to distribute copies to elected officials, planning commissioners, staff, and agency members to complete. As a result, the County Planning Commission received more survey responses than the number of surveys sent. The County sent out 75 surveys and received 86 responses.

The Cumberland County Planning Commission members also completed the survey. They were asked to prioritize objectives under the seven categories previously described and space was provided for additional comments. The first set of survey responses, which included comments from municipalities, school districts, and other organizations, was compiled to provide a prioritized list of objectives. The second set of survey responses, which comprised the County Planning Commission members, was also prioritized. The two sets of responses were then compared with each other and prioritized, weighing the priorities of each set of responses equally. The result is the countywide prioritized lists of objectives for each category. In addition, the County was separated into three distinct regions, or plan development sections, (East, Central, and West) and responses from each region were used to establish regional priorities. The three regions are depicted on the map on the following page (Figure 3.1).

Figure 3.1
Cumberland County Plan Development Sections



The top priorities, listed under each category, are presented on a countywide and regional basis (east, central, west). Issues of equal priority are listed under the same number. A summary is provided following each category.

General Planning Issues and Trends

1. Topics Found to Need More Attention

A. Countywide

1. Farmland preservation
Land use compatibility and zoning enforcement
2. Conservation of natural features and open space
3. Mass transportation
4. Planned growth areas
Educational outreach

B. Regional

Eastern Region

1. Land use compatibility and zoning enforcement
2. Farmland preservation
3. Parks and recreation.
Storm-water runoff and flooding
4. Conservation of natural features and open space
Environmental quality and pollution control
Provision of public sewer and/or water
5. Historical preservation
Community involvement/awareness and education
6. Mass transportation
Economic growth

Central Region

1. Farmland preservation
2. Land use compatibility and zoning enforcement
3. Conservation of natural features and open space
4. Mass transportation
5. Historical preservation
Environmental quality and pollution control

Western Region

1. Farmland preservation
2. Land use compatibility and zoning enforcement
3. Conservation of natural features and open space
4. Historical preservation
Parks and recreation
Mass transportation
5. Environmental quality and pollution control

2. Five Best Trends

A. Countywide

1. Regional planning efforts
Open space preservation
2. Economic growth
3. Transportation planning
4. Farmland preservation
Municipal cooperation

B. Regional

Eastern Region

1. Municipal cooperation
2. Regional planning efforts
Economic growth
Community development
3. Road improvements
Open space, greenway, and recreational planning
Transportation planning
4. Natural resources preservation efforts
5. Farmland preservation

Central Region

1. Regional planning efforts
2. Open space, greenway, and recreational planning
3. Transportation planning
4. Municipal cooperation
Natural resources preservation efforts
Economic growth
Farmland preservation

Western Region

- 25836256. Farmland preservation
- 2. Transportation planning
Regional planning effort
Municipal cooperation
- 3. Natural resources preservation efforts
Community development
- 4. Road improvements
Open space, Greenway, and Recreational Planning
Economic growth

25836257. Five Worst Trends

A. Countywide

- 1. Increased traffic congestion
 - 2. Loss of prime farmland
 - 3. Suburban sprawl
 - 4. Strip development
 - 5. Excessive warehouse development
- Loss of sense of community

B. Regional

Eastern Region

- 25836258. Increased traffic congestion
- 2. Loss of prime farmland
- 25836259. Strip development
- 4. Suburban sprawl
- 5. Loss of sense of community

Central Region

- 1. Loss of prime farmland
Increased traffic congestion
- 2. Suburban sprawl
- 3. Strip development
- 4. Loss of sense of community
Lack of inter-municipal coordination
- 5. Environmental degradation

Western Region

- 25836260. Loss of prime farmland
- 2. Suburban sprawl
- 25836261. Strip development
- 4. Increased traffic congestion
- 5. Lack of inter-municipal coordination

Farmland preservation is the highest priority determined to need more attention countywide. It is also the highest priority in the central and western regions. Even in the eastern region, where little agricultural land remains, farmland preservation is identified as the second highest priority. The importance of this issue is emphasized by the fact that the loss of farmland is identified as the second worst countywide trend. Under regional priorities, farmland loss has been indicated as the worst trend in the central and west and the second worst trend in the east.

Land use compatibility is identified as another high priority. This issue tied with farmland preservation as the highest priority countywide and is the highest priority in the eastern region. Land use compatibility generally refers to land uses and zoning along municipal borders but also includes providing adequate buffers between incompatible uses within the same municipality. As more heavy industrial and commercial uses have located in the County, this has become an important issue, especially in the east where development densities are the greatest.

Natural resource and open space preservation are ranked consistently high across the County. It is the second highest priority countywide and the third highest priority in each region. All three regions include historic preservation and mass transportation in the top five priorities needing more attention.

Regional planning efforts and municipal cooperation are consistently ranked as some of the best trends in Cumberland County. This appears to be a reflection of the many planning efforts undertaken to encourage cooperation such as the formation of the Central Cumberland County Task Force, the Western Council of Governments, the West Shore Council of Governments, and the County's Outreach Program. It is interesting to note that farmland and open space preservation are identified as two of the County's best trends that also need more attention. This appears to indicate support for the preservation program and a desire for greater emphasis to be placed on it.

Future Land Use

Goal: establish compatible land-use patterns responsive to the needs of the residents. These patterns should reflect the limitations and potential of both the natural and man-made environments.

1. Priority Land Use Objectives

A. Countywide

1. Promote consistent land-use regulations
 2. Encourage comprehensive plan adoption and updates that are consistent with the County Comprehensive Plan
3. Promote coordinated planning
4. Provide technical assistance for municipal planning documents
5. Encourage better coordinated planning and communication between municipalities and the County through the Outreach Program

B. Regional

Eastern Region

25836262. Encourage municipalities to adopt/update comprehensive plans that are consistent with the County Comprehensive Plan
2. Promote consistent land-use regulations
25836263. Provide technical assistance for various municipal planning documents (i.e. grants, zoning ordinances, comprehensive plan preparation)
 4. Use of the Cumberland County Planning Commission's Outreach Program as a method to encourage coordinated planning and communication between municipalities and the County
5. Promote coordinated land use patterns along municipal borders

Central Region

25836264. Promote the Cumberland County Planning Commission's Outreach Program as a method to encourage coordinated planning and communication between municipalities and the County
2. Provide technical assistance for municipal planning documents (i.e. grants, zoning ordinances, comprehensive plan preparation)
3. Coordinate efforts for inter-municipal planning projects
4. Promote coordinated land-use patterns along municipal borders
5. Promote consistent land-use regulations

Western Region

- 25836265. Promote consistent land-use regulations
- 2. Provide technical assistance for municipal planning documents (i.e. grants, zoning ordinances, comprehensive plan preparation)
- 3. Promote coordinated land-use patterns along municipal borders
- 4. Coordinate efforts for inter-municipal planning projects
- 25836266. Encourage municipalities to adopt/update comprehensive plans that are consistent with the County Comprehensive Plan

2. Techniques that Need Improved Implementation

A. Countywide

- 1. Agricultural preservation
- 2. Growth boundaries and the RGMP
Transit-oriented development/focus population densities along transportation corridors
- 3. Regulations to protect natural features (floodplains, wetlands, steep slopes, woodlands)
- 4. Cluster development

B. Regional

Eastern Region

- 1. Agricultural preservation zoning
- 2. Growth boundaries
Brownfield redevelopment
Regulations to protect natural features (floodplains, wetlands, steep slopes, woodlands)
Transit-oriented development
- 3. Revitalization of downtown/urban centers
Mixed-use areas
Pedestrian-oriented development
- 4. Cluster development
Smart growth concepts
- 5. Encourage growth in specified areas as designated by the Regional Growth Management Plan

Central Region

1. Regulations to protect natural features (floodplains, wetlands, steep slopes, woodlands)
2. Agricultural preservation zoning
3. Cluster development
4. Growth boundaries
5. Smart growth concepts
Transfer development rights

Western Region

1. Agricultural preservation zoning
2. Regulations to protect natural features (floodplains, wetlands, steep slopes, woodlands)
3. Encourage growth in specified areas as designated by the Regional Growth Management Plan
Cluster development
Growth boundaries
4. Smart growth concepts
Revitalization of downtown/urban centers
5. Transit-oriented development

3. Industrial Uses Needed

A. Countywide

1. High-tech industrial and business parks
2. Small-scale sites for start-up businesses
Manufacturing
3. Small-business opportunities
4. Industrial/Business parks

A. Regional

Eastern Region

1. Small-scale sites for start-up businesses
2. High-tech industrial parks
Industrial/Business parks
3. No more needed
4. Warehousing and distribution uses
Manufacturing and processing
Quarrying and related processing

Central Region

1. Industrial/Business parks
2. High-tech industrial parks
3. Small-scale sites for start-up businesses
4. Manufacturing and processing
5. No more needed

Western Region

1. Small-scale sites for start-up businesses
2. High-tech industrial parks
- No more needed
3. Manufacturing and processing
- Industrial/Business parks
4. Warehousing and distribution uses
5. Quarrying and related processing

4. Commercial Uses Needed

A. Countywide

1. Neighborhood-based conveniences
2. Specialty stores
3. Commercial offices
4. Restaurants and lodging
5. Major shopping centers/malls

B. Regional

Eastern Region

1. Specialty stores and boutiques
2. Restaurants and lodging
3. Neighborhood-based conveniences
4. Commercial offices
- No more needed
5. Food and drug shopping centers

Central Region

1. Neighborhood-based conveniences
 2. No more needed
 3. Specialty stores and boutiques
 4. Major shopping centers/malls
 5. Restaurants and lodging
- Commercial offices

Western Region

1. Neighborhood-based conveniences
 2. Restaurants and lodging
 3. Specialty stores and boutiques
- No more needed
4. Major shopping centers/malls
 5. Food and drug shopping centers
- Commercial offices

Promoting consistent land use regulations is the top future land use priority countywide. This is also a very high priority in the eastern and western regions. The development of model ordinances and regulations is a method that can be utilized to achieve this objective. This is consistent with the second and third objectives in the regional priorities, which is to provide technical assistance. Agricultural preservation zoning and protection of natural resources are identified as the types of regulations there is interest in implementing. This again emphasizes the importance placed on protecting agricultural activities and natural resources in Cumberland County. Transit oriented development is identified as the second highest priority countywide. Other priorities for implementation include growth management techniques, such as establishing growth boundaries, encouraging cluster development, and revitalizing downtowns.

Similar priorities for industrial and commercial uses are identified across the County. The top two industrial priorities are high-tech industrial parks and sites for start-up businesses. Commercial priorities included neighborhood-based conveniences and specialty stores. This appears to show a preference toward mixed use, pedestrian-oriented commercial development, as opposed to shopping center or “big box” development.

Natural Resources Management

Goal: preserve and enhance the natural, scenic, and environmentally sensitive features of the County.

1. Prioritized Natural Resource Objectives

A. Countywide

- 25836267. Adopt stormwater management plans for all watersheds in the County
- 25836268. Limit development within floodplains
- 25836269. Support conservation-district programs
- 25836270. Promote educational outreach
- 25836271. Incorporate provisions in municipal zoning, subdivision and land-development ordinances for the preservation of wetlands and woodlands on development sites

B. Regional

Eastern Region

- 25836272. Adopt stormwater management plans for all watersheds in the County.
 - 2. Limit development within floodplains
 - 25836273. Restrict Development on land having steep slopes
 - 4. Support the Cumberland County Conservation District and encourage its use in resolving and preventing environmental degradation
 - 25836274. Encourage landscaping requirements in municipal ordinances for land development (i.e. buffers, screening and number of trees/ building square footage)
- Encourage preservation and conservation of wildlife habitat in areas designed by the Natural Areas Inventory Study (1999) developed by the Nature Conservancy

Central Region

- 25836275. Adopt stormwater management plans for all watersheds in the County
- 2. Incorporate provisions in municipal zoning, subdivision and land development ordinances for the preservation of wetlands and woodlands on development sites
- 3. Encourage landscaping requirements in municipal ordinances for land development (i.e. buffers, screening and number of trees/ building square footage)
- 4. Limit development within floodplains
- 5. Promote greater public awareness, education, and support of

environmental issues

Western Region

25836276. Support the Cumberland County Conservation District and encourage its use in resolving and preventing environmental degradation
2. Incorporate provisions in municipal zoning, subdivision and land development ordinances for the preservation of wetlands and woodlands on development sites
25836277. Limit development within floodplains
4. Encourage preservation and conservation of wildlife habitat in areas designated by the Natural Areas Inventory Study (1999) developed by the Nature Conservancy
 5. Adopt storm-water management plans for all watersheds in the County

2. Techniques to Protect Important Natural Resources

A. Countywide

1. Zoning
2. Dedication of land
3. Easements
Acquisition
4. Riparian buffer and greenway planning

B. Regional

Eastern Region

1. Riparian buffer and greenway planning.
2. Zoning
Dedication of land
3. Acquisition
4. Transfer development rights
Easements

Central Region

1. Zoning
2. Dedication of land
All available techniques
3. Urban-growth boundaries
Riparian buffer and greenway planning
4. Easements
Transfer development rights
5. Eminent domain

Western Region

1. Zoning
2. Acquisition
Riparian buffer and greenway planning
3. Dedication of land
Urban-growth boundaries
4. Transfer development rights
5. Easements

Adoption of stormwater management plans for all County watersheds is the top priority under countywide objectives. It also is the first priority for the eastern and central regions. In the western region development is less dense and the impact of stormwater is reduced, making it a lower priority in this section. Limiting development in floodplains is the second priority objective in countywide and eastern region lists. It is also identified as a priority in the central and western regions as well. This appears to indicate a desire to severely limit any development within the floodplain, beyond the minimum requirements of the Pennsylvania Floodplain Management Act.

Zoning is identified as the primary method to protect natural resources in the countywide priorities and the central and western regions. Other high priorities to protect natural resources include dedication of land, easements and acquisition. Riparian buffers and greenway planning are indicated in the top five priorities of the countywide list and the three regions.

Housing Plan

Goal: provide a sufficient supply of mixed housing types within the financial reach of all citizens of the County.

1. Prioritized Housing Objectives

A. Countywide

25836278. Encourage the adoption of building codes
25836279. Preserve older homes, primarily in boroughs
3. Encourage a variety of housing designs and values
4. Support Redevelopment and Housing Authority programs for low and moderate income housing opportunities
5. Rehabilitate and re-use existing buildings
Encourage open-space and cluster development

B. Regional

Eastern Region's priorities:

- 25836280. Encourage the adoption of building codes
- 2. Preserve older homes, primarily in boroughs
- 25836281. Support the Redevelopment and Housing Authority for low and moderate-income housing opportunities
- 4. Promote the use of federal and state funding programs for the construction and maintenance of housing throughout the County
- 5. Encourage a variety of housing designs and values

Central Region's priorities:

- 25836282. Support the Redevelopment and Housing Authority for low and moderate-income housing opportunities
- 2. Preserve older homes, primarily in boroughs
- 25836283. Encourage municipalities to adopt building codes
- 25836284. Encourage community development to include mixed uses
- 25836285. Encourage a variety of housing designs and values

Western Region's priorities:

- 25836286. Encourage municipalities to adopt building codes
- 2. Encourage Community Development to include mixed uses
- 25836287. Preserve older homes, primarily in boroughs
- 4. Encourage a variety of housing designs and values
- 25836288. Promote the use of federal and state funding programs for the construction and maintenance of housing throughout the County

2. Types of Residences Needed

A. Countywide

- 1. Townhouses
- 2. Nursing or retirement homes
- Apartment
- 3. Duplexes
- 4. Single-Family homes

B. Regional

Eastern Region

1. Detached homes
2. Nursing or retirement homes
3. Group homes (supervised care)
4. Large-lot estates
Duplexes
5. Townhouses

Central Region

1. Townhouses
2. Duplexes
3. Apartments
4. Detached homes
5. Large-lot estates
Conversion apartments

Western Region

1. Detached homes
Apartments
2. Duplexes
Townhouses
3. Nursing or retirement homes
4. Large-lot estates

3. Prioritized Lists of Housing Needs

A. Countywide

1. First-time homebuyer or rental
25836289. Senior housing - independent living, assisted living, retirement homes
25836290. Housing for the physically or mentally disabled

B. Regional

Eastern Region

25836291. Senior housing - independent living, assisted living, retirement homes
25836292. First-time home buyer or rental
3. Housing for the physically or mentally disabled

Central Region

1. First-time home buyer or rental
2. Senior housing - independent living, assisted living, retirement homes
3. Housing for the physically or mentally disabled

Western Region

1. First-time home buyer or rental
2. Senior housing - independent living, assisted living, retirement homes
3. Housing for the physically or mentally disabled

Adoption of municipal building codes is the top objective under countywide priorities and the eastern and western regions. As Pennsylvania moves toward mandating a state building code, administering a building code program has become extremely important to municipalities. The next highest countywide priority is preserving older housing. It is also the second highest objective and in the eastern and central regions, and the third priority in the western region. Supporting the programs of the Redevelopment and Housing Authority is another high priority. They provide low and moderate-income housing opportunities. Strong support for these programs is also indicated in the eastern and central regions of the County.

The types of housing needed in the County vary from one region to another. Generally, higher density housing, such as townhouses, apartments, and senior housing is needed on a countywide basis. The eastern region identifies detached homes and institutional residences (senior housing, group homes) as priorities. The central region indicates townhouses, duplexes, and apartments as housing needs. The top housing needs of the western region are varied ranging from apartments to single family detached homes.

Housing needs related to the County's Redevelopment and Housing Authority programs are practically the same in every region. The general countywide priorities are to provide housing for the (1) first-time homebuyer, (2) seniors, and (3) disabled. However, the eastern region identified senior housing as its first priority.

Economic Development Plan

Goal: establish a stable, healthy, and balanced economic base, which is compatible with population growth. Provide for a variety of goods and services and employment opportunities.

1. Prioritized Economic-Development Objectives

A. Countywide

1. Attract businesses that attract jobs
25836293. Attract businesses that do not contribute to environmental degradation
25836294. Attract and expand businesses that add stability and broaden the tax base
25836295. Create jobs with above-average wages
- Develop within existing facilities
- Provide educational facilities for training

B. Regional

Eastern Region

25836296. Attract businesses that provide job opportunities for the County's labor force
25836297. Attract and expand businesses that add stability and broaden the tax base
25836298. Provide educational facilities to assist in occupational training of the County's labor force
25836299. Attract businesses that do not contribute to environmental degradation
5. Support the Cumberland County Economic Development Office to coordinate economic development throughout the County

Central Region

25836300. Attract businesses that do not contribute to environmental degradation
25836301. Attract and expand businesses that add stability and broaden the tax base
3. Support the Cumberland County Economic Development Office to coordinate economic development throughout the County
4. Attract businesses that provide job opportunities for the County's labor force
5. Provide educational facilities to assist in occupational training of the County's labor force

Western Region

- 25836302. Attract businesses that do not contribute to environmental degradation
- 25836303. Attract and expand businesses that add stability and broaden the tax base
- 25836304. Support the Cumberland County Economic Development Office to coordinate economic development throughout the County
- 25836305. Provide educational facilities to assist in occupational training of the County's labor force
 - 5. Attract businesses that provide job opportunities for the County's labor force

Attracting quality businesses to Cumberland County to provide job opportunities is the primary countywide objective for Economic Development. A high priority during this process is to attract businesses that do not contribute to environmental degradation. This is identified as the first priority in the central and western regions and is supported by the General Issues and Trends category, which indicates a high priority for natural resource preservation. In addition, establishing economic stability and broadening the tax base is the second highest priority in every region of the County.

Transportation Plan

Goal: establish a safe, convenient, and balanced transportation network that adequately supports existing and future land uses in conjunction with land development. The network should provide for efficient movement of people and goods by all modes of transportation.

1. Prioritized Transportation Objectives

A. Countywide

- 25836306. Link transportation planning and land use planning
- 25836307. Promote use of mass transit
- Coordinate transportation planning efforts (coordination between County and municipalities, and intermunicipal planning)
- 3. Encourage inter-modal transportation links
 - 4. Encourage mass transit alternatives (commuter rail, bus, car pooling)

B. Regional

Eastern Region

- 25836308. Consider highway/road expansion
- 25836309. Promote highway/road maintenance
- 25836310. Coordinate transportation planning efforts (coordination between County and municipalities, and intermunicipal planning)
- 25836311. Link transportation planning with land use planning
- 5. Encourage mass transit alternatives (commuter rail, bus, car pooling)

Central Region

- 25836312. Link transportation planning with land use planning
- 25836313. Coordinate transportation planning efforts (coordination between County and municipalities, and intermunicipal planning)
- 25836314. Encourage mass transit alternatives (commuter rail, bus, car pooling)
- 25836315. Encourage intermodal transportation links (park-and-ride, freight truck to freight rail, and bus to passenger rail)
- 25836316. Restrict direct access onto arterial roads

Western Region

- 25836317. Encourage mass transit alternatives (commuter rail, bus, car pooling)
- 25836318. Coordinate transportation planning efforts (coordination between County and municipalities, and intermunicipal planning)
- 25836319. Link transportation planning with land use planning
- 25836320. Promote highway/road maintenance
 - 5. Encourage intermodal transportation links (park-and-ride, freight truck to freight rail, and bus to passenger rail)

Linking transportation and land use planning is the highest objective in Transportation. Any transportation planning must consider its impact on land use, as well as, land use planning's impact on transportation. In order to achieve transportation goals, the two issues must be considered together. This is also the highest priority in the central region and among the top four priorities in the eastern and western regions. Encouraging mass transit is the second highest objective on a countywide basis. It is the top priority in the western region, which currently has only inter-borough bus service in Shippensburg. Road expansion and maintenance are high priorities in the eastern region reflecting that region's traffic congestion and heavy use of the road system.

Community Facilities Services Plan

Goal: provide a complete and adequate system of community facilities and services that meets the needs of the County's residents and establishments.

1. Prioritized Community Facilities Objectives

A. Countywide

1. Develop and implement the Greenway Study/Open-Space Preservation Plan
2. Encourage development near existing facilities
Adopt ordinance provisions that require developers to determine water supply needs generated by their development and avoid detrimental impacts upon water resources
3. Maintain the county-wide emergency response communications network (800 MHz)
Develop recreation facilities in close proximity to residential areas
Encourage school districts to allow the use of their recreational facilities for community activities

B. Regional

Eastern Region

1. Adopt ordinance provisions that require developers to determine water supply needs generated by their development and avoid detrimental impacts upon water sources
Maintain the countywide emergency response communications network (800 MHz)
Encourage school districts to allow the use of their recreational facilities for community activities
2. Encourage the sharing of utilities/services between municipalities.
3. Implement a countywide solid waste collection and waste reduction/recycling program
Encourage development to occur in areas planned for sewer and water supply systems
Require developers to provide for recreational needs through ordinance provisions
Establish a County Recreation Program
4. Update and maintain the Cumberland County Water Supply Plan.
Provide a variety of recreation opportunities for residents
Develop recreation facilities in close proximity to residential areas
Develop and implement a Greenway Study/Open Space Preservation Plan
5. Adopt or update official sewage plans by municipalities

Central Region

1. Adopt ordinance provisions that require developers to determine water supply needs generated by their development and avoid detrimental impacts upon water sources
2. Encourage the sharing of utilities/services between municipalities
3. Develop and implement a Greenway Study/Open Space Preservation Plan
4. Encourage development to occur in areas planned for sewer and water
5. Require developers to provide for recreational needs through ordinance
Encourage school districts to allow the use of their recreational facilities for community activities

Western Region

1. Adopt ordinance provisions that require developers to determine water supply needs generated by their development and avoid detrimental impacts upon water sources
2. Require developers to provide for recreational needs through ordinance
3. Implement a county-wide solid waste collection and waste reduction/recycling program
Encourage development to occur in areas planned for sewer and water
Maintain the countywide emergency response communications network (800 MHz)
Develop recreation facilities in close proximity to residential areas
Develop and implement a Greenway Study/Open Space Preservation Plan.
Encourage school districts to allow the use of their recreational facilities for community activities
Encourage the sharing of utilities/services between municipalities
4. Adopt or update of official sewage plans by municipalities
Update and maintain the Cumberland County Water Supply Plan
Provide a variety of recreation opportunities for residents
5. Establish a County Recreation Program

The top countywide objective in this category is to develop and implement a greenway/open space preservation plan. This objective is listed as the third priority in the central and western region, and fourth priority in the west. Water supply needs are a high priority in every region and the second highest priority countywide. This indicates a general appreciation of available water resources and a desire to protect its quality and quantity.

The countywide objectives also encourage development near existing facilities (public sewer and water) as a high priority. This is also listed as one of the top four priorities in each region. This objective is consistent with the concept of Planned Growth Areas as discussed in Chapter 8. Maintaining a countywide emergency response communications network is a county priority and is identified as one of the highest priorities in the eastern region.

